



OFFICE OF INTERNAL
AUDIT & ADVISORY SERVICES

GEORGIA COLLEGE & STATE UNIVERSITY

Business Practices Assessment Checklist

A “yes” answer suggests an appropriate level of control is in place. A “no” answer suggests there *may* be an internal control concern that may require correction or improvement. Contact Internal Audit at ext.3327, if you have any questions or need assistance in completing the checklist. Not all categories may apply to your operations.

General Control Environment

YES NO

- | | | |
|-----|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ___ | ___ | Employees are familiar with and have access to the GCSU Policies, Procedures, and Practices Manual outlined at policies.gcsu.edu . |
| ___ | ___ | The department has developed written internal procedures, handbooks, or department-specific expectations. |
| ___ | ___ | University and department-specific procedures are communicated (e.g. through staff meetings and training sessions) to employees consistently and regularly. |

Budget Management

YES NO

- | | | |
|-----|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ___ | ___ | At least one individual (generally the PeopleSoft budget manager) is designated to monitor, review, and approve departmental financial transactions. |
| ___ | ___ | The department designates a specific individual to reconcile budget activity reports to supporting expenditure documentation. |
| ___ | ___ | The department designates a specific individual to reconcile ledger history reports to supporting revenue documentation. |
| ___ | ___ | The reconciliations are documented and reviewed by the budget manager (the manager’s initials on reconciliation documentation are good support that a review process was carried out). |
| ___ | ___ | The department has an organized filing system in place for financial documents and required supporting documentation to ensure easy retrieval. |



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General Expenditures and Procurement

YES

NO

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| <input type="checkbox"/> | <input type="checkbox"/> | All purchase requests and quotes are submitted through eProcurement for preapproval before contracting or confirming any purchases with vendors. |
| <input type="checkbox"/> | <input type="checkbox"/> | IT equipment, licenses, or software purchases receive approval from the IT Department before purchasing. |
| <input type="checkbox"/> | <input type="checkbox"/> | VOIP telephone bills from the IT Department are reviewed annually for accuracy to eliminate excessive phone lines, and any changes needed are reported through Ask IT. |
| <input type="checkbox"/> | <input type="checkbox"/> | Non-VOIP telephone bills, such as fax lines, are reviewed monthly and any changes needed are immediately sent to the IT Department. Manager procedures should include the manager's initials and the date when the review is performed. |
| <input type="checkbox"/> | <input type="checkbox"/> | Cell phone bills are reviewed monthly by the employee and the department head. The IT Department is contacted immediately with any discrepancies. Cell phone plans are monitored for appropriateness and personal calls are reimbursed to the university Business Office. |
| <input type="checkbox"/> | <input type="checkbox"/> | The traveler requesting reimbursement signs the travel reimbursement form and follows campus and statewide travel regulations. |
| <input type="checkbox"/> | <input type="checkbox"/> | Travel reimbursements reflect only authorized business travel expenditures. |
| <input type="checkbox"/> | <input type="checkbox"/> | Purchases using university funds are made only for business purposes. Business reasons can be cited in eProcurement and on purchasing card (P-card) documents. |
| <input type="checkbox"/> | <input type="checkbox"/> | Staff members and their supervisors who are assigned university P-cards complete annual refresher training conducted by Purchasing. |
| <input type="checkbox"/> | <input type="checkbox"/> | P-card users and their supervisors carefully monitor supporting documentation to ensure each P-card purchase is supported by itemized receipts. |
| <input type="checkbox"/> | <input type="checkbox"/> | All purchases using university funds are delivered directly to Central Receiving (e.g., no purchases are delivered to addresses other than the university). |



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Safeguarding Assets

YES

NO

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| ___ | ___ | A designated individual in the department is assigned property control responsibilities. |
| ___ | ___ | The property control individual is responsible for ensuring that each piece of equipment has an inventory control tag, if applicable, and may be found in its designated location. |
| ___ | ___ | The property control individual periodically performs an inventory of equipment indicated on the university's inventory listing for the unit and contacts Materials Management with any discrepancies. |
| ___ | ___ | The department tracks and safeguards sensitive or high-theft university assets regardless if they meet the \$3,000 system-wide asset threshold. |
| ___ | ___ | The property control individual documents university equipment removed from the department for off-campus work-related activities on the <i>University Property Off Campus Use Authorization Form</i> . |
| ___ | ___ | Before an employee's termination date or transfer to another department, a checklist is completed by a supervisor to ensure that all university property on loan to an employee (e.g., keys, credit/purchasing cards, computers, cameras, cell phones, etc.) is returned. |

Cash Handling

YES

NO

- | | | |
|-----|-----|-----------------------------------------------------------------------------------------------------------------------------------------------|
| ___ | ___ | Employees handling cash, checks, or credit cards take online cash-handling training on a routine basis. |
| ___ | ___ | In general, the department has two employees involved when handling cash and checks. |
| ___ | ___ | The department issues standard university receipts (approved by the Business Office) when funds are collected by/received for the university. |
| ___ | ___ | The department <i>immediately</i> prepares receipts when funds are collected. Receipts are pre-numbered and used in sequential order. |



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- ___ ___ The department requires a one-up approval on voided receipts and discounts.
- ___ ___ If checks are received by mail, a check log is used for tracking and oversight.
- ___ ___ The department uses a restrictive endorsement stamp on checks and money orders when they are received. Endorsement stamps are provided by the Business Office.
- ___ ___ Receipts are regularly reconciled to ensure all receipts are accounted for.
- ___ ___ All funds collected are deposited with the university Business Office by the next business day.
- ___ ___ An employee who does not have access to cash verifies daily totals from cash registers/POS terminals.
- ___ ___ Collected funds are secured until deposited.
- ___ ___ Duties of opening mail, collecting cash, preparing receipts, and account reconciliation are separated among several individuals (i.e., one individual is not responsible for two or more of these activities).
- ___ ___ Safe combinations and keys to cash boxes or files are restricted to a limited number of essential employees.
- ___ ___ Safe combinations and locks to files are changed periodically, and if there is a turnover in personnel assigned direct responsibility for the combinations or locks.
- ___ ___ All bank accounts are established only through the university's Chief Accounting Officer.

Change and Petty Cash Funds

YES

NO

- ___ ___ Permission to maintain a petty cash fund has been secured from the Business Office and the Bursar is notified of any changes to the business reason for the cash fund.
- ___ ___ Change funds are balanced daily to ensure cash equals the fund balance.
- ___ ___ Change funds are audited on a regular, unannounced basis by an individual other than the



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fund custodian.

- ___ Employees are prohibited from using change funds to make loans (IOUs) or to cash personal or payroll checks.
- ___ Over or short amounts should be booked at least quarterly through the Business Office. These amounts will be charged/credited to the department's over/short account.
- ___ Change funds are kept locked in a secure location except when being used to accept funds or transact business (i.e., a locked drawer out of public view during business hours).
- ___ The change fund authorized balance is assessed at least quarterly for the appropriateness of the assigned fund (e.g., not too large or too small.)

Human Resources and Payroll

YES

NO

- ___ All employment actions (i.e. hires, status changes, and separations) are entered into OneUSG for processing.
- ___ All employees complete the USG BOR ethics training within 90 days of employment.
- ___ All employees are aware of and adhere to the university's code of conduct.
- ___ Professional development opportunities are identified and provided to employees.
- ___ The department certifies to compliance awareness training, annually.
- ___ Background checks for **all** new employees are verified as completed by the department before the start date. Credit/MVR checks are completed as applicable and are renewed annually.
- ___ Performance evaluations are completed annually by supervisors and submitted to Human Resources. In addition, probation period evaluations are submitted to Human Resources before the end of a new hire's probationary period.
- ___ The Department maintains written job profiles for each staff member and updates them as needed in OneUSG.



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- ___ ___ The Department has processes in place to ensure that staff receive the training necessary to do their job to the best of their ability.
- ___ ___ An employee's supervisor or another individual designated by the Department, *who has specific knowledge regarding the hours worked by the employee*, approves the employee's time or exception reporting in OneUSG. Leave requests are verified and approved every month.
- ___ ___ Employees notify their supervisor whenever they are absent from work.
- ___ ___ Employees enter their own time and absences in OneUSG.
- ___ ___ Employee records are maintained in a secure location.
- ___ ___ Departmental practices do not allow individuals to supervise or be supervised by a relative.
- ___ ___ There is a well-defined recruitment and onboarding process for new employees.
- ___ ___ The department has a system for addressing and resolving employee grievances.
- ___ ___ Termination checklists for employee terminations and transfers are processed before the effective date of termination or transfer, if practical, and submitted to Human Resources.

Information Technology Management

- | <u>YES</u> | <u>NO</u> | |
|------------|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ___ | ___ | All Employees (faculty, staff, student workers, etc.) have unique IDs and passwords to GCSU systems and they are kept secret (<u>sharing is prohibited</u>). |
| ___ | ___ | Passwords are changed regularly. |
| ___ | ___ | The department has an information security plan and has a designated data security coordinator. |
| ___ | ___ | All employees have read and understand the departmental information security plan and have signed the confidentiality agreement. |
| ___ | ___ | Computers in the Department are backed up regularly. |



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- ___ ___ The backup system is routinely tested to ensure that data can be restored.
- ___ ___ The Department, if applicable, maintains the appropriate individual/site licenses for each piece of software that is installed or used on GCSU computers.
- ___ ___ The Department has protocols for identifying and encrypting sensitive information. All sensitive information stored will be encrypted by either whole hard drive encryption or file-based encryption software, or both.
- ___ ___ Departmental practices disallow state-purchased computers and other equipment to be used for personal use or gain.
- ___ ___ Employees in the department keep their computers up-to-date with current virus protection software and patch levels.
- ___ ___ The department consults with the Department of Information Technology before developing or purchasing any new applications to ensure proper infrastructure support.

Miscellaneous Department Operations

YES NO

- ___ ___ Documents are retained for the appropriate time as prescribed by university policy, BOR policy, and the State Records Management Act.
- ___ ___ The Department has an up-to-date organizational chart that depicts employees' current responsibilities and reporting relationships.
- ___ ___ The department has an effective internal communication system.
- ___ ___ The Department has procedures detailing the delegation of duties when employees are absent.
- ___ ___ The Department has periodic staff meetings in which relevant information is communicated within the unit.
- ___ ___ The department has processes to ensure employees receive appropriate training.
- ___ ___ The department has a process to disclose conflicts of interest or an appearance of conflicts of interest and consults with Legal Affairs when applicable.



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- ___ ___ The department has an Ethics and Compliance Reporting Hotline poster posted in a common employee area such as a break room.
- ___ ___ Incidents of unethical behavior or policy violations are reported on a timely basis.
- ___ ___ Work locations are well-maintained and safe.
- ___ ___ There is a process for reporting and addressing maintenance issues.
- ___ ___ The allocation of office and classroom space is managed reasonably.

Public Safety, Emergency Planning, and Business Continuity

YES NO

- ___ ___ The Department is familiar with GCSU Emergency Action Plan as outlined at www.gcsu.edu/publicsafety
- ___ ___ The Department has identified, in conjunction with Public Safety, positions whose functions involve relationships with students, such as advisors to student groups, coaches, and residential advisors, also referred to as Campus Security Authorities (CSA) so that these individuals are trained on protocols for timely incident reporting.
- ___ ___ Employees have been made aware of the location of emergency equipment, evacuation routes, assembly areas, and safe sheltering areas respective to their building as well as the location to which emergency procedures may be accessed.
- ___ ___ The Department has created an emergency plan to address immediate issues such as fire, severe weather, and medical or chemical spills and communicated to staff with consultation from Public Safety.
- ___ ___ The Department has created a business continuity plan for communication, staffing, and operations for post-emergency with consultation from Public Safety.



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Administration of Grants and Sponsored Projects

YES

NO

- ___ ___ The Principal Investigator works closely with the Office of Grants and Sponsored Projects on the administration of external grants.
- ___ ___ The Principal Investigator has received training if applicable, as required by the program.
- ___ ___ The Principal Investigator approves effort reports prepared by the Grant and Contract Administrator- Financial. Effort reports reflect actual effort applied to sponsored programs, and not payroll distribution or appointment status unless it is identical to actual effort.
- ___ ___ Grant funds are expended as authorized by the sponsoring agency and university rules, including approval by the Grant and Contract Administrator- Financial.
- ___ ___ Equipment purchases using grant funds are made following sponsoring agencies and federal rules.

Student Services

YES

NO

- ___ ___ Student services are easily accessible and well-publicized.
- ___ ___ There is a process in place for students to express concerns or suggestions.
- ___ ___ The effectiveness of student services is routinely assessed.