Hearing Officer Training: 
Employee Sexual Misconduct

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Administrative Action on Title IX

Overview of the Updated Sexual Misconduct Policy

The Complaint Process

The Formal Adjudication Process

Additional Provisions & Considerations
Overview of Title IX
The law states that:
"No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance..."

—United States Code
Administrative Action on Title IX

2011 & 2014
Obama Guidance

2017
Trump Guidance

2018
Rule Making Notice & Comment

2018
Final Rule Issued

August 2020
Final Rule effective
Board Policy updated

Board Policy updated

May 2020
What is Sex Discrimination?

Sex Discrimination

- Discriminatory Acts
- Sexual Harassment

Retaliation
What is Required under the Final Rule?

A recipient with actual knowledge of sexual harassment in an education program or activity of the recipient against a person in the United States, must respond promptly in a manner that is not deliberately indifferent.
Title IX Sexual Harassment §106.30

• Conduct on the basis of sex that satisfies one or more of the following:
  – (i) An employee conditioning education benefits on participation in unwelcome sexual conduct (i.e quid pro quo); or
  
  – (ii) Unwelcome conduct that a reasonable person would determine is so severe, pervasive, AND objectively offensive that it effectively denies a person equal access to the school’s education program or activity; or

  – (iii) Sexual assault (as defined in the Clery Act), dating violence, domestic violence, or stalking as defined in VAWA
Title IX Jurisdiction

- Institution’s program or activity in the United States
  - Institution property
  - Institution sponsored or affiliated events [substantial control is key]
  - Buildings owned or controlled by officially recognized student organizations
Live Hearing §106.45(b)(6)

- The Final Rule mandates a bifurcated process

- Final determinations of responsibility and sanctions are made by decision-makers
  - CANNOT be the Title IX Coordinator or assigned investigator
  - Informal resolution not permissible for student allegations against an employee

- New due process considerations
  - Cross examination
  - Relevancy determinations
  - Impact of party or witness refusal to submit to cross-examination

- Institutions can establish rules of decorum
Updated Sexual Misconduct Policy
Sexual Misconduct Policy

Title IX

Other Sexually Based Behavior
What Has Changed?

• Definitions of Prohibited Conduct
• Title IX Jurisdiction
• Provisions on Retaliation, Amnesty, False Statements
• Timeframe for Completion
• Role of Advisors
• The Employee Adjudication Process
• More...
The USG Employee Adjudication Processes

**Title IX**

- Title IX matters not informally resolved will be heard by:
  - Single decision maker OR
  - Hearing Panel

- Hearing Panels comprised of trained faculty and staff

**Sexual Misconduct**

- Sexual Misconduct matters not informally resolved will be resolved according to established institutional procedures
  - Institutions may choose to offer a hearing or utilize a designated decision maker
What Has Remained the Same?

- Scope of Sexual Misconduct
- Jurisdictional reach of Sexual Misconduct
- Responsible/Confidential/Privileged Employee designations
- Definition of consent and incapacitation
- Standard of evidence
- System Office oversight
- Support services and Interim measures
Prohibited Conduct: Definitions & Jurisdiction
### Key Categories of Prohibited Conduct

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Dating Violence

Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the alleged victim.

- Includes sexual or physical abuse
- Includes threats of such abuse
- The existence of a covered relationship is based on the totality of the circumstances
Domestic Violence

Violence committed by:
• a current *spouse*, former spouse or *intimate partner*
• a person whom *shares a child*
• a person who is *cohabiting* with or cohabitated with the alleged victim
Stalking

Engaging in a **course of conduct** directed at a specific person that **would cause a reasonable person to fear for his or her safety** or the safety of others OR suffer **substantial emotional distress**.

- Can be direct actions or through third parties
- Could include the use of devices or other methods
- Includes following, monitoring, observing, surveilling, threatening, communicating to or about a person, or interfering with a person’s property
Sexual Exploitation

Taking non-consensual or abusive sexual advantage of another for one’s own advantage or benefit, or for the benefit or advantage of anyone other than the one being exploited.

Examples include:

• Non-consensual photos, videos, or audio of sexual activity

• Non-consensual distribution of photo, video, or audio of sexual activity, even if the sexual activity was consensual

• Intentionally and inappropriately exposing one’s breast, buttocks, groin, or genitals in non-consensual circumstances
Nonconsensual Sexual Contact

Any **physical contact** with another person of a **sexual nature without the person’s consent**.

Includes:

- Touching of another’s intimate parts (genitalia, groin, breasts, buttocks)
- Touching a person with one’s own intimate parts; or
- Forcing a person to touch his or her own or another person’s intimate parts
Nonconsensual Sexual Penetration

Any penetration of another’s body parts without the person’s consent.

Includes:
• Penetration of the vagina, anus, or mouth by a penis, object, tongue, finger, or other body part
• Contact between the mouth of one person and the genitals or anus of another person
Sexual Harassment (Student on Student)

Unwelcome verbal, nonverbal, or physical conduct based on sex (including gender stereotypes), determined by a Reasonable Person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to participate in or to benefit from an institutional education program or activity.
Sexual Harassment (Other)

Unwelcome verbal, nonverbal, or physical conduct, based on sex (including gender stereotypes) that may be any of the following:
• Implicitly or explicitly a term or condition of employment status in a course program or activity

• A basis for employment or education decisions; OR

• Sufficiently severe, persistent, or pervasive to interfere with one’s work or educational performance creating an intimidating, hostile, or offensive work environment

• Note: Behavior may rise to the level of a Title IX violation
USG Obligations under Title IX & Title VII

**Title IX Standard**

- Quid pro quo sexual harassment

- Unwelcome conduct that a reasonable person would determine is *so severe, pervasive, AND objectively offensive* that it effectively *denies a person equal access* to the school’s education program or activity

**Title VII Standard**

- Quid pro quo sexual harassment

- Unwelcome conduct that is *sufficiently severe, persistent, OR pervasive* to interfere with one’s work or educational performance creating an intimidating, hostile, or offensive work or learning environment, or interfering with or limiting one’s ability to participate in or to benefit from an institutional program or activity.
Comparing Jurisdiction

**Title IX**

- Institution’s program or activity the United States
  - Institution property
  - Institution sponsored or affiliated events [substantial control is key]
  - Buildings owned or controlled by officially recognized student organizations

**Sexual Misconduct**

- Institution property
- Institution-sponsored or affiliated events
- Off campus as defined by the institution policies
- Domestic or abroad
Overview of Complaint Process
Pre-Hearing Complaint Process

• A report of misconduct has been made

• The Complainant or the Title IX Coordinator has initiated the formal investigation process

• Notice of the investigation has been sent to the parties

• The assigned investigator(s) have made preliminary determinations

• The parties and the institution have been unable to reach an informal resolution
Complaint Consolidation

- Permissible consolidation when allegations arise out of the same facts or circumstances:
  - Against more than one Respondent
  - By more than one Complainant against one or more Respondents
  - Cross complaints

- Parties must have the opportunity to object; institution makes final determination
Informal Resolution

- Parties must engage in the process voluntarily
- The institution is a party to the informal resolution
  - Informal resolution is appropriate
  - The terms of the informal resolution are appropriate
- Parties may end the informal resolution process any time prior to reaching the terms
- The parties have received notice and explanation of the process and consequences of informal resolution
- Additionally, for Title IX matters [§106.45(b)(9)]
  - Not permissible for student allegations against employees
  - A Formal Complaint must be filed
The Formal Title IX Adjudication Process
Hearing Officer

• Considered a decision-maker

• Responsible for facilitating the hearing process
  – Scheduling
  – Selection of panel members
  – Facilitating advisor selection
  – Any pre-meetings with parties
  – Conducts the hearing

• Responsible for determining issues of relevancy
Hearing Panel or Single-Decision Maker

• Serves as a neutral decision-maker

• Makes a final determination of responsibility

• Makes a final determination regarding disciplinary action and other administrative action that may be appropriate

• Must articulate determinations in a written decision
Advisors §106.45(b)(6)

**Title IX**
- Provide advice, counsel, and support to a party
- Perform cross examination of other party and other witnesses

**Sexual Misconduct**
- Provide advice, counsel, and support to a party
- May not actively participate in the hearing process
- May provide written questions to the Hearing Panel to read aloud

*Note: Institution required to provide if party does not have their own*
Notice of Hearing

• At least 10 days prior to the hearing, parties must receive:
  – The finalized investigation report
  – Notice of the hearing date, time, and modality
  – Notice of decision-maker(s)

• **Recommended:** Engage institutional advisor
Hearing Logistics

• At the request of either party, the parties must be permitted to be in separate rooms

• Hearings may be conducted in-person or via videoconferencing
  – Ensure decision-makers receive training on how to use technology

• Have available all directly related information

• Institutions permitted to establish rules of decorum

• All hearings must be recorded
Typical Order of a Hearing

• Opening by Decision Maker

• Opening statements by both parties

• Questioning of the Complainant
  – By the decision maker or panel
  – By other party (through their advisor)

• Questioning of the Respondent
  – By the decision maker or panel
  – By other party (through their advisor)

• Questioning of any Witnesses
  – By the decision maker or panel
  – By the parties (through their advisor)

• Closing statements by both parties

• Closing by Decision Maker
Things to Keep in Mind

• Before the Hearing
  – Review all available materials i.e. Sexual Misconduct policy, investigative report and supplemental documentation
  – Prepare questions in advance
  – Get prepared for anything
    • Advisors and/or Attorneys
    • Party non-participation

• During the Hearing
  – Be patient
  – Listen
  – Don’t draw conclusions until all evidence and testimony are presented
  – Be mindful of the seriousness of the situation
  – Take breaks if necessary
Effective Questioning

• Questions should be used to determine:
  • Who
  • What
  • When
  • Where
  • How

• Be mindful of how a question could be perceived and develop them with caution
Effective Questioning

• Ask open-ended questions to start the conversation
• LISTEN, ask follow-up questions at the end
• Don’t be afraid of silence
• Don’t be afraid to ask for clarification
• Maintain your professionalism at all times
Effective Questioning

What are your goals?

• Learn the facts
• Establish a timeline
• Determine what is more likely than not to have occurred [if possible]

What are NOT your goals?

• Satisfying your curiosity
• Answering every unknown to get the “Truth”
Evidentiary Considerations

• The burden of proof AND burden of gathering evidence is on the institution

• Parties are permitted to present evidence and call witnesses to advance their claims and defenses
  – In Title IX Hearings that may include fact or expert witnesses
  – Permitted to establish the weight given to certain types of evidence
Relevancy Determinations During Title IX Hearings

• Prior to any question being answered, relevancy must be determined

• Must provide the reason for excluding the question or evidence

• Not required to permit a rebuttal
Assessing Relevancy

**Relevant**
- Relevant information relates to the incident at issue
- Relevant information provides sufficient value in making the overall determination

**Irrelevant**
- Questions and information regarding the Complainant’s sexual history or sexual predisposition unless to prove
  - Someone else other than the Respondent committed the alleged misconduct
  - Consent between the parties
Other Evidentiary Exclusions

• Legally privileged information is protected

• A party’s treatment records cannot be used without their voluntary, written consent

• Duplicative evidence may be deemed irrelevant

• If an individual does not submit to cross examination, at a Title IX hearing, their statements cannot be relied upon
Standard of Evidence

Decisions regarding student and employee alleged misconduct are based on a preponderance of the evidence.
The Written Decision §106.45(b)(7)

- Provided to both parties simultaneously must include:
  - The allegations
  - The procedural steps from the complaint through determination
  - Findings of fact supporting the determination
  - Determinations regarding responsibility, sanctions (and remedies) along with the supporting evidence and rationale
  - Information on the appeals process
Appeals

• Parties will continue to have both institutional level and Board level appeal opportunities

• Grounds for an appeal:
  – New information
  – Procedural Error
    • Ex. Bias or conflict of interest of Title IX personnel
  – Finding inconsistent with the weight of the information
Additional Provisions
Retaliation § 106.71

• **Who is protected:** Reporters, Complainants, Witnesses, Respondents, even those who choose to not participate

• **What is protected:** Intimidation, threats, coercion, discrimination
  – Ex. Charging individuals for code of conduct violations that arise out of the same facts or circumstances
  – Ex. Not keeping the identity of the Complainant, Respondent, or any witnesses confidential
Training Considerations

• **§106.45(b)(10)D** All materials used to train Title IX Coordinators, investigators, decision-makers, and anyone who facilitates an informal resolution process must be publicly available on your website.

• Ensure materials do not include or rely on sex stereotypes.

• Promote neutrality and fairness throughout the administrative process.

• Ensure that Hearing Panelists are familiar with the technology to be used at the hearing.
Record Keeping §106.45(b)(10)

- 7-year records retention mandate:
  - Reports [supportive measures, why not deliberately indifferent and what measures taken to restore or preserve equal access]
  - Investigations [determinations, recording of hearing, sanctions and remedies implemented]
  - Appeals
  - Informal resolutions [results]
  - Training materials